## OVERVIEW:

The Performance Accountability Plan sets out the performance standards and/or performance requirements as measured annually. The Performance areas include Academic, Financial, Organizational/Operations and Governance/Legal.

## ERCO EVALUATES FINANCIAL VIABILITY IN THE FOLLOWING INDICATORS:

## 1. SCHOOL MANAGES CASH FLOW AND MAINTAINS RESERVES TO COVER OPERATING EXPENSES

2. THE SCHOOL PAYS CREDITORS AND VENDORS
3. THE SCHOOL PAYS A MAJORITY OF ITS BILLS WITHING 30 DAYS
4. THE SCHOOL MAINTAINS A HEALTHY BALANCE BETWEEN THE DEBT AND MONTHLY INCOME
5. THE SCHOOL HAS PAYMENT PLANS IN PLACE, REDUCE OUTSTANDING DEBT OVER 60 DAYS
6. THE SCHOOL PROJECTED ANNUAL EXPENSES ARE ALIGNED WITH PROJECTED REVENUE
7. FINANCIAL REPORTING TO GOVERNMENT AGENCIES ARE CURRENT
8. FINANCIAL REPORTING TO THE SPONSOR IS ACCURATE AND TIMELY

## ERCO EVALUATES THE SCHOOL WITH THE FOLLWING RATE SCALE, AND WITH THE BELOW MEASUREMENTS AND METRICS:

- EXCEEDS EXPECTATIONS $=4$ Pts.
- MEETS EXPECTATIONS = 3 Pts.
- APPROACHES EXPECTATION $=2$ Pts.
- BELOW EXPECTATIONS: = 1 Pt.

EXCEEDS EXPECTATIONS: The school maintains reserves that will cover 60 or more days of its typical operating expenses, the schools' invoices are paid within 5 business days and $90 \%$ of the school's bills are outstanding 30 days or fewer days. Less than $10 \%$ of monthly income is committed to repayment of debt over 60 days outstanding. Financial reports are consistently accurate and submitted by the 8th of each month.

MEETS EXPECTATIONS: The school maintains reserves that will cover 30-59 days of its typical operating expenses, invoices are paid within 6-20 days, and $80-90 \%$ of the school bills
are outstanding 30 or fewer days. 75-89\% of outstanding debts are on repayment plans and financial reports are consistently accurate and submitted by the 15 th of each month.

APPROACHES EXPECTATIONS: The school maintains reserves that will cover 15-29 days of its typical operating expense, the invoices are paid within 21-49 and 60-79\% of the school bills are outstanding 30 days or fewer. $25-74 \%$ of the schools outstanding debts are on repayment plans and the financial reports are consistently accurate but were submitted after the 15 th of the month up to 3 times in the most recent year.

BELOW EXPECTATION: The school maintains reserves that will cover less than 15 days of its typical operating expenses, the school invoices are after 50 days or more days. $59 \%$ or less of the school bills are outstanding 30 days or fewer, and less than $25 \%$ of the outstanding debts are on repayment plan. The school financial reports are consistently inaccurate and/or were submitted after the 15 th of the month 4 or more times within the most recent year.

## COMPLETING THE PERFORMANCE FRAMEWORK

- The school will complete its Performance Goals for each indicator. The school will forecast it performance goals for each contracted year for each indicator. The rating is as follows: 4 = Exceeds Expectations, 3 = Meet Expectations, $2=$ Approaching Expectations, and $1=$ Below Expectations.
- ERCO will annually evaluate the School Performance goals to the actual end of the year performance. The results will be included in the Annual High Stakes Performance Review.

PERFORMANCE AND ACCOUNTABILITY PLAN
FINANCIAL PERFORMANCE GOALS
SCHOOL NAME: Beacon Academy
DATE COMPLETED: 3/24/2022

| GOAL INDICATORS | RATING SCALE | MEASUREMENT AND METRICS | 18-19 | 19-20 | 20-21 | 21-22 | 22-23 | 23-24 | 24-25 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 1. The school manages cash flow and maintains reserves to cover operating expenses. | $\begin{aligned} & 4=\text { Exceeds } \\ & \text { Expectations } \end{aligned}$ | The school mointains reserves that will cover 60 ar more days of its cypical operating expenses. | 2 | 3 | 3 | 3 | 3 | 3 | 3 |
|  | $3 \text { = Meets }$ <br> Expectations | The school maintains reserves that will cover 30-59 days of its typical operoting expenses. |  |  |  |  |  |  |  |
|  | 2 = Approaches Expectations | The school mointoins reserves that will cover $15-29$ days of its typical operoting expenses. |  |  |  |  |  |  |  |
|  | $\begin{aligned} & 1=\text { Below } \\ & \text { Expectations } \end{aligned}$ | The school maintains reserves that will cover less than 15 days of its typical operating expenses. |  |  |  |  |  |  |  |
| 2. The school pays its financial obligation to vendors and creditors in a timely manner. | $\begin{aligned} & 4=\text { Exceeds } \\ & \text { Expectations } \end{aligned}$ | The school's invoices are paid within 5 business days according to ERCO financial crahysis. | 2 | 3 | 3 | 3 | 3 | 3 | 3 |
|  | $3 \text { = Meets }$ <br> Expectations | The school's invoices ore poid within 620 doys, according to ERCO financial anolysis. |  |  |  |  |  |  |  |
|  | $2=$ Approaches Expectations | The school's invoices ore paid within 2149 days, according to ERCO financial anolysis. |  |  |  |  |  |  |  |
|  | $\begin{aligned} & 1=\text { Below } \\ & \text { Expectations } \end{aligned}$ | The school's invoices are after 50 or more days, according to ERCO financial onolysis |  |  |  |  |  |  |  |
| 3. The school is able to pay the majority of its bills within $\mathbf{3 0}$ days. | $\begin{aligned} & 4=\text { Exceeds } \\ & \text { Expectations } \end{aligned}$ | 90-100\% of the school's bills are outstonding 30 or fewer days. | 2 | 3 | 3 | 3 | 3 | 3 | 3 |
|  | $3 \text { = Meets }$ <br> Expectations | 80-89\% of the school's bills are outstanding 30 or fewer doys. |  |  |  |  |  |  |  |
|  | $2=$ Approaches Expectations | 60-79\% of the school's bills ore outstonding 30 or fewer days. |  |  |  |  |  |  |  |
|  | $\begin{aligned} & 1=\text { Below } \\ & \text { Expectations } \end{aligned}$ | 59\% or less of the school's bills are outstanding 30 or fewer days. |  |  |  |  |  |  |  |
| 4. The school mantains a healthy balance between the debt and monthly income. | $\begin{aligned} & 4=\text { Exceeds } \\ & \text { Expectations } \end{aligned}$ | Less than $10 \%$ of monthly income is committed to repayment of debt over 60 days outstanding. | 2 | 3 | 3 | 3 | 3 | 3 | 3 |
|  | $\begin{aligned} & \begin{array}{l} 3=\text { Meets } \\ \text { Expectations } \end{array} \end{aligned}$ | $10.25 \%$ of monthly income is committed to repayment of debt over 60 doys outstanding. |  |  |  |  |  |  |  |
|  | $\begin{aligned} & 2=\text { Approaches } \\ & \text { Expectations } \end{aligned}$ | 26-75\% of monthly income is committed to repayment of debt over 60 days outstanding. |  |  |  |  |  |  |  |
|  | $\begin{aligned} & \begin{array}{l} 1=\text { Below } \\ \text { Expectations } \end{array} \end{aligned}$ | More than 75\% of monthly income is committed to repayment of debt over 60 days outstanding. |  |  |  |  |  |  |  |
| 5. The school has repayment plans in place to reduce outstanding debt over 60 days outstanding. | $4 \text { = Exceeds }$ Expectations | 90-100\% of the school's outstanding debts ore on repayment plons. | 2 | 3 | 3 | 3 | 3 | 3 | 3 |
|  | $3=\text { Meets }$ <br> Expectations | 75-89\% of the school's outstanding debts are on repoyment plans. |  |  |  |  |  |  |  |
|  | 2 = Approaches Expectations | 25-74\% of the school's outstanding debts are on repayment plons. |  |  |  |  |  |  |  |
|  | $\begin{aligned} & \begin{array}{l} 1=\text { Below } \\ \text { Expectations } \end{array} \end{aligned}$ | Less than 25\% of the school's outstanding debts ore on repayment plans. |  |  |  |  |  |  |  |


| 6. The school's projected annual expenses based on YTD expenditures are closely aligned with the projected annual revenue. | 4 Exceeds Expectations | Projected annual revenue exceeds projected annual expenses by 15\% or more. | 2 | 3 | 3 | 3 | 3 | 3 | 3 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | $\begin{aligned} & 3=\text { Meets } \\ & \text { Expectations } \end{aligned}$ | Projected annuol revenue exceeds prajected annual expenses by 5-14\%. |  |  |  |  |  |  |  |
|  | $\begin{gathered} 2=\text { Approaches } \\ \text { Expectations } \end{gathered}$ | Projected annual revenue is up to $5 \%$ greater than or up to 5\% less than projected annuol expenses. |  |  |  |  |  |  |  |
|  | $\begin{aligned} & 1=\text { Below } \\ & \text { Expectations } \end{aligned}$ | Projected onnual expenses exceed projected annual revenue by 5\% or more. |  |  |  |  |  |  |  |
| 7. The school's financial reporting to govenrment agencies are current and compliant. And payments to taxing agencies, worker compensation, retirement funds, lender agencies, and etc are not in a state of default or delinquency. | $4=$ Exceeds Expectations | All reporting and payments are current and without FTE errors. | 2 | 3 | 3 | 3 | 3 | 3 | 3 |
|  | $\begin{gathered} 3=\text { Meets } \\ \text { Expectations } \end{gathered}$ | All reporting and payments are current, and reffect fewer than 10\% FTE errors. |  |  |  |  |  |  |  |
|  | $\begin{gathered} 2=\text { Approaches } \\ \text { Expectations } \end{gathered}$ | Reporting is not current, payments are not current, OR reporting reflects greater than 10\% FIE errors. |  |  |  |  |  |  |  |
|  | $\begin{aligned} & 1=\text { Below } \\ & \text { Expectations } \end{aligned}$ | Reporting is not current, payments are not current and/or reporting refiects greater than 10\% FTE errors. |  |  |  |  |  |  |  |
| 8. The school financial reporting to the sponsor is prompt, consistent and accurate. | $4=$ Exceeds Expectations | Financial reports are consistently accurate and submitted by the 8th of each month. | 3 | 3 | 3 | 3 | 3 | 3 | 3 |
|  | $\begin{aligned} & \mathbf{3}=\text { Meets } \\ & \text { Expectations } \end{aligned}$ | Financial reports are consistently accurate and submitted by the 15 th of each month. |  |  |  |  |  |  |  |
|  | $2=$ Approaches Expectations | Financial reports are consistently accurate, but were submitted after the 15th of the month up to 3 times in the mastrecent vear. |  |  |  |  |  |  |  |
|  | $\begin{aligned} & 1=\text { Below } \\ & \text { Expectations } \end{aligned}$ | Financlal reports are inaccurate or were submitted after the 15 th of the month 4 or more times in the most recent year. |  |  |  |  |  |  |  |
| SCORING: <br> - EXCEEDS EXPECTATIONS = 4 <br> - MEETS EXPECTATIONS = 3 <br> - APPROACHES EXPECTATIONS = 2 <br> - BELOW EXPECTATIONS = 1 |  |  |  |  |  |  |  |  |  |

